



**SaskPower**  
**Shand Greenhouse**

A Subsidiary of SaskPower

**2003 Financial Statements**



## Report of Management

The financial statements of Power Greenhouses Inc. (SaskPower Shand Greenhouse) are the responsibility of management and have been prepared in accordance with Canadian generally accepted accounting principles, applied on a basis consistent with that of the preceding year. The preparation of financial statements necessarily involves the use of estimates which have been made using management's best judgment. In management's opinion, the financial statements have been properly prepared within the framework of selected accounting policies summarized in the financial statements and incorporate, within reasonable limits of materiality, information available up to January 15, 2004.

Management maintains appropriate systems of internal control, including corporate-wide policies and procedures which provide reasonable assurance that the Corporation's assets are safeguarded and appropriately accounted for, that financial records are relevant, reliable and accurate and that transactions are executed in accordance with management's authorization.

The financial statements have been examined by Matchett, Potts & Seipp, Chartered Accountants. The external auditors' responsibility is to express their opinion on whether the financial statements are fairly presented in accordance with Canadian generally accepted accounting principles. The Auditors' Report, which follows, outlines the scope of their examination and sets forth their opinion.

The Board of Directors is responsible for ensuring that management fulfills its responsibility for financial reporting and internal control. At regular meetings, the Board of Directors reviews audit, internal control and financial reporting matters with management and the external auditors to satisfy itself that each is properly discharging its responsibilities. The financial statements and the external auditors' report have been approved by the Board of Directors. The external auditors have full and open access to the Board of Directors, with and without the presence of management.

On behalf of Management,



Marty Lelliott

Manager

January 15, 2004

## Auditors' Report

To the Shareholder of Power Greenhouses Inc.

We have audited the statement of financial position of Power Greenhouses Inc. as at December 31, 2003, and the statements of income and retained earnings and cash flows for the year then ended. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Corporation as at December 31, 2003, and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.



Chartered Accountants

Estevan, Saskatchewan

January 15, 2004

## Statement of Income and Retained Earnings

For the year ended December 31	2003	2002
<b>Revenue</b>		
Contract revenue earned (Note 6)	<b>\$774,808</b>	\$742,375
<b>Expense</b>		
Operating, maintenance and administration (Note 7)	<b>632,237</b>	601,676
Depreciation	<b>142,571</b>	140,699
<b>Total expense</b>	<b>774,808</b>	742,375
<b>Net income</b>	-	-
<b>Retained earnings, beginning of year</b>	-	-
<b>Retained earnings, end of year</b>	<b>\$ -</b>	<b>\$ -</b>

*See accompanying notes*

## Statement of Financial Position

As at December 31	2003	2002
<b>Assets</b>		
<b>Current assets</b>		
Cash	\$ 23,142	\$ 22,856
Inventory	25,302	17,328
	<b>48,444</b>	40,184
<b>Property, plant and equipment (Note 3)</b>		
Property, plant and equipment	5,058,408	4,992,004
Less: Accumulated depreciation	1,327,076	1,184,504
	<b>3,731,332</b>	3,807,500
<b>Total assets</b>	<b>\$3,779,776</b>	\$3,847,684
<b>Liabilities and equity</b>		
<b>Current liabilities</b>		
Accounts payable and accrued liabilities	\$ 57,616	\$ 35,007
<b>Due to SaskPower (Note 4)</b>	<b>3,722,150</b>	3,812,667
<b>Total liabilities</b>	<b>3,779,766</b>	3,847,674
<b>Equity</b>		
Share capital (Note 5)	10	10
Retained earnings	-	-
<b>Total equity</b>	<b>10</b>	10
<b>Total liabilities and equity</b>	<b>\$3,779,776</b>	\$3,847,684

See accompanying notes

On behalf of the Board:



D. Packet  
Director



William Schroeder  
Director

## Statement of Cash Flows

<b>For the year ended December 31</b>	<b>2003</b>	2002
<b>Operating activities</b>		
Net income	\$ -	\$ -
Add item not involving cash:		
Depreciation	<b>142,571</b>	140,699
Net change in non-cash working capital:		
Inventory	<b>(7,974)</b>	6,261
Accounts payable and accrued liabilities	<b>22,609</b>	(17,616)
	<b>14,635</b>	(11,355)
<b>Cash provided by operating activities</b>	<b>157,206</b>	129,344
<b>Investing activities</b>		
Property, plant and equipment	<b>(66,403)</b>	(123,206)
<b>Cash used in investing activities</b>	<b>(66,403)</b>	(123,206)
<b>Financing activities</b>		
(Decrease) increase due to SaskPower	<b>(90,517)</b>	5,537
<b>Cash (used in) provided by financing activities</b>	<b>(90,517)</b>	5,537
<b>Increase in cash</b>	<b>286</b>	11,675
<b>Cash, beginning of year</b>	<b>22,856</b>	11,181
<b>Cash, end of year</b>	<b>\$ 23,142</b>	\$ 22,856

## Notes to the Financial Statements

As at December 31, 2003

### 1. Status of the Corporation

Power Greenhouses Inc. (the "Corporation"), a wholly-owned subsidiary of Saskatchewan Power Corporation ("SaskPower"), was incorporated pursuant to *The Business Corporations Act (Saskatchewan)*. Accordingly, the financial results of the Corporation are included in the consolidated financial statements of SaskPower.

The mandate of the Corporation is to operate a greenhouse to provide tree seedlings for the purpose of afforestation. The Corporation entered into an agreement with SaskPower, whereby it operates the greenhouse and in turn SaskPower funds the Corporation for costs incurred. As a subsidiary of a provincial Crown corporation, the Corporation is not subject to federal income tax, provincial income tax or federal large corporations tax.

### 2. Summary of Significant Accounting Policies

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles. The timely preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Actual results could differ from those estimates which may impact the actual results reported in future periods.

The following accounting policies are considered significant:

#### (a) Inventory

Inventory is valued at the lower of cost or net realizable value with the cost being determined on a first-in, first-out basis.

#### (b) Property, Plant and Equipment

Property, plant and equipment is recorded at cost. Depreciation is calculated on a straight-line basis, at average rates calculated to amortize the cost of the property, plant and equipment to their estimated salvage value as set out below:

Buildings	2.5%
Equipment and furniture	14.0%

#### (c) Revenue Recognition

Contract revenue earned is based on total expenses incurred during the year.

### 3. Property, Plant and Equipment

	2003			2002
	Cost	Accumulated Depreciation	Net Book Value	Net Book Value
Buildings	\$4,720,744	\$1,150,087	\$3,570,657	\$3,664,176
Equipment and furniture	337,664	176,989	160,675	143,324
	<b>\$5,058,408</b>	<b>\$1,327,076</b>	<b>\$3,731,332</b>	\$3,807,500

**4. Due to SaskPower**

	2003	2002
Total advances	<b>\$9,876,801</b>	\$9,192,510
Less: total expenses incurred	<b>(6,154,651)</b>	(5,379,843)
	<b>\$3,722,150</b>	\$3,812,667

Amount owing to SaskPower is not secured, non-interest bearing with no fixed terms of repayment.

**5. Share Capital**

	#	2003	#	2002
<b>Authorized</b>				
Unlimited Class A non-cumulative, voting common shares				
<b>Issued</b>				
Class A				
Issued and outstanding, beginning of year	<b>10</b>	<b>\$10</b>	10	\$10
Issued during the year for cash	-	-	-	-
Issued and outstanding, end of year	<b>10</b>	<b>\$10</b>	10	\$10

All shares are held by the parent corporation, SaskPower.

**6. Related Party Transactions**

Included in these financial statements are transactions with various Saskatchewan Crown corporations, departments, agencies, boards and commissions related to the Corporation by virtue of common control by the Government of Saskatchewan and non-Crown corporations and enterprises subject to joint control and significant influence by the Government of Saskatchewan (collectively referred to as "related parties").

Routine operating transactions with related parties are settled at prevailing market prices under normal trade terms.

The Corporation entered into an agreement with SaskPower, its parent, whereby it operates the greenhouse and in turn SaskPower funds the Corporation for costs incurred, which is reflected as contract revenue earned.

**7. Operating, Maintenance and Administration**

	2003	2002
Advertising and communication	<b>\$ 42,245</b>	\$ 34,474
Board indemnity	<b>6,138</b>	8,095
Contract labour	<b>70,090</b>	49,209
Materials and supplies	<b>33,966</b>	44,114
Miscellaneous	<b>2,818</b>	2,735
Office	<b>11,586</b>	6,743
Professional fees	<b>4,559</b>	4,016
Research	<b>5,075</b>	-
Shipping	<b>6,252</b>	5,794
Telephone	<b>7,861</b>	7,736
Travel and training	<b>22,110</b>	20,334
Vehicle and equipment costs	<b>32,038</b>	38,436
Wages and employee benefits	<b>387,499</b>	379,990
	<b>\$ 632,237</b>	\$ 601,676





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